



PROGRESS REPORT 2025

Colophon

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1. Introduction

Every 6 months we produce a report showing our progress on our CO₂ targets and measures. This progress report looks back at the results for the second half of 2025.

2. Objectives

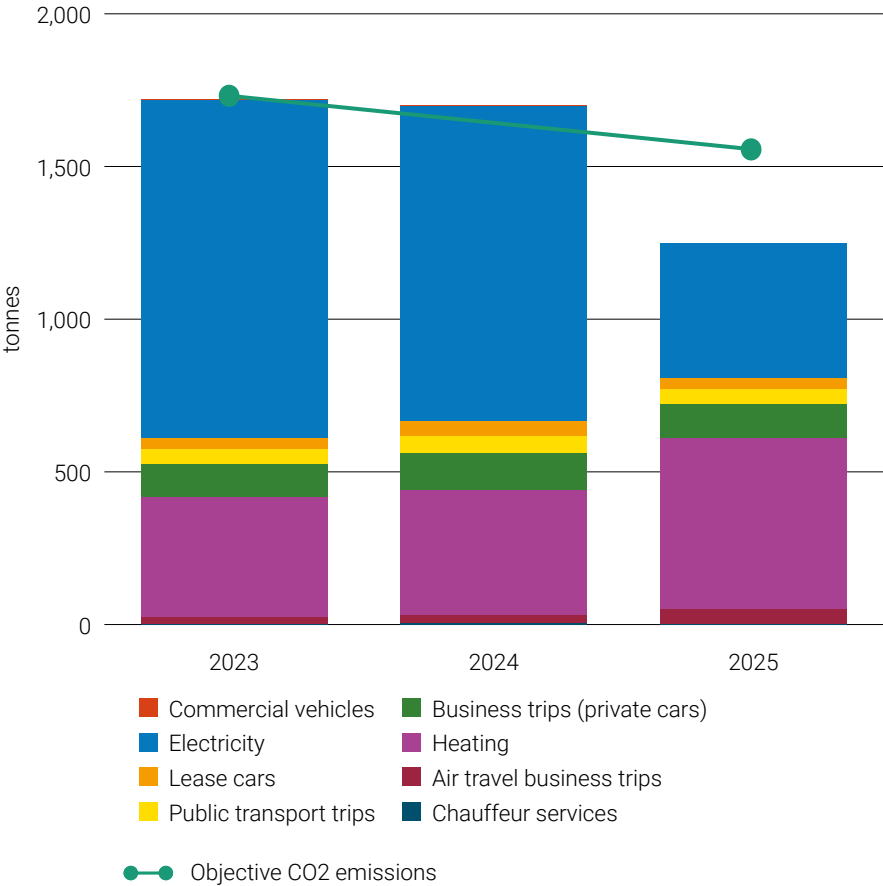
KVK is working, within its means and in line with the government-wide climate goals, to achieve climate-neutral operations by 2030. This means we want to emit at least 25% less CO₂ in 2026 than in 2023. Since 2024, we have been taking steps each year to achieve these targets:

- **2024:** 2% less CO₂ emissions than in 2023
- **2025:** 15% less CO₂ emissions than in 2023
- **2026:** 25% less CO₂ emissions than in 2023

To achieve the main objective, we are also focusing on the following sub-objectives:

- **Scope 1** (heating and fuels): 15% reduction in CO₂ emissions by 2026 compared to 2023.
- **Scope 2** (purchased electricity): 15% reduction in CO₂ emissions in 2026 compared to 2023.
- **Business travel:** 5% less CO₂ emissions in 2026 than in 2023.
- **Green energy:** At least 3 KVK locations will use green energy by 2026.

3. Progress objectives CO₂ emissions

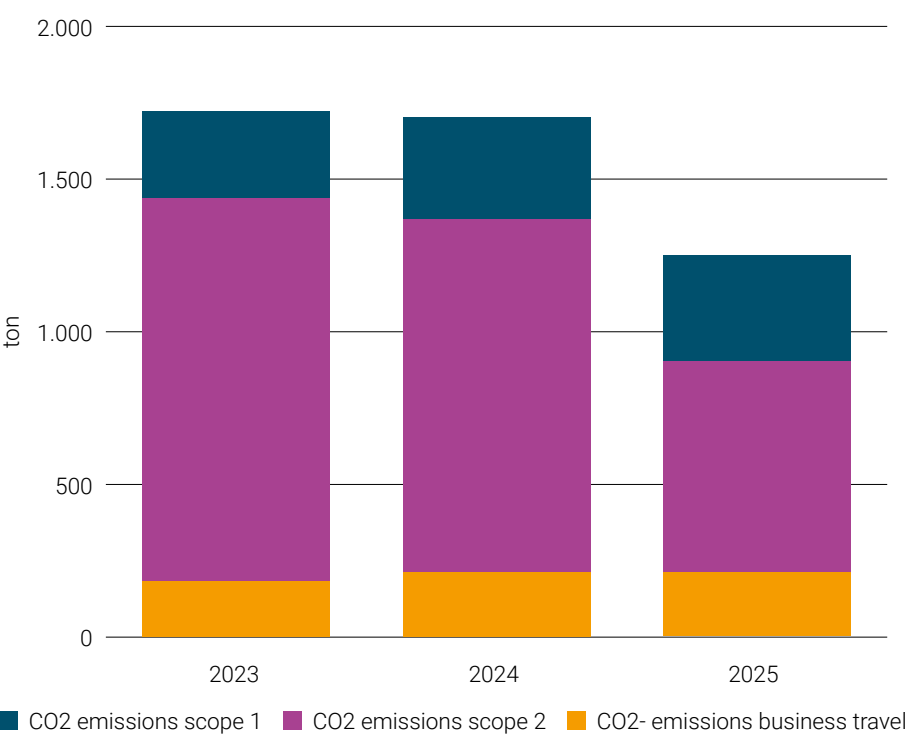


CO ₂ emissions (tonnes)	2023	2024	2025
Commercial vehicles	2.21	2.49	None
Electricity	1,108.54	1,033.50	441.80
Lease cars	37.21	47.70	35.46
Public transport trips	47.09	56.81	51.71
Business trips (private cars)	110.54	122.03	108.72
Heating	391.97	406.73	562.20
Air travel business trips	21.25	28.13	46.51
Chauffeur services	2.33	3.83	2.30
Total	1,721.14	1,701.22	1,248.69
<i>Objective CO₂ emissions</i>		1,686.37	1,462.67

The target for 2025 was a 15% reduction compared with the reference year 2023. This equates to a target of CO₂ emissions of no more than 1,462.67 tonnes. This target was comfortably exceeded: in 2025. Actual emissions stood at 1,248.69 tonnes. That is 27.44% less than in 2023.

This sharp decline is mainly due to KVK consuming less electricity. In 2025, we consumed 60.12% less than in 2023 and 57.23% less than in 2024. This is because, in 2025, a large number of locations switched to green electricity generated in the Netherlands. In 2024, only the Utrecht 6-8 and Rotterdam locations were connected to green electricity from the Netherlands. In 2025, the Amsterdam, Enschede, Roermond, Middelburg, and Zwolle locations were added to this list. This means that 7 out of 15 KVK locations now use green electricity from the Netherlands.

4. Progress objectives natural gas and fuel consumption (scope 1), purchased energy (scope 2) and business travel



CO ₂ emissions per scope (tonnes)	2023	2024	2025	Objective 2026
CO ₂ emissions natural gas and fuel (scope 1)	286.58	336.44	345.95	243.59
CO ₂ emissions purchased energy (scope 2)	1,253.35	1,153.98	693.52	1,066.35
CO ₂ emissions business travel	181.21	210.80	209.22	172.15
Total	1,721.14	1,701.22	1,248.69	

The target for purchased energy (Scope 2) was comfortably met in 2025. This is because more locations have switched to green electricity generated in the Netherlands. We will therefore be adjusting this target in 2026.

CO₂ emissions from business travel fell slightly in 2025 compared with 2024. However, things are not going as well as hoped. The slight decrease is mainly because there were no major KVK events in 2025, resulting in fewer business trips. In 2025, there were actually more journeys by air, which means that CO₂ emissions from business travel ultimately fell only very slightly.

Progress towards the target for natural gas consumption and fuels (Scope 1) is also not going as well as hoped. This is due, for example, to the increase in natural gas consumption for heating: in 2025, this was 3.77% higher than in 2023.

5. Progress on objectives for green energy

KVK had set a target for at least 3 locations to be using green electricity from the Netherlands by 2026. By 2025, 7 locations were already doing so, meaning the target has been comfortably exceeded. We are looking into adjusting the target.

6. Progress on measures

Measure		Details	Department	Status	Expected results in 2025
Measures for locations					
1	Green electricity from the Netherlands at KVK locations.	For KVK locations not currently using green electricity from the Netherlands, KVK will consult with the landlord and/or property owner to explore the possibility of switching to green electricity.	Facilities, Housing & Procurement (FHI)	In progress In 2025, 5 locations switched to green energy from the Netherlands. This brings the total number of sites using green electricity to 7. Eindhoven and Utrecht 300 will also switch over in 2026. For the remaining sites, KVK is still in discussions with the landlord.	-2.60%
2	Sustainability plans KVK locations	Sustainability is structurally included on the agenda for periodic consultations with landlords and building owners. This makes it possible to check whether they already have sustainability plans, or to jointly explore what is possible in the short term.	Facilities, Housing & Procurement (FHI)	Implemented Since January 2025, sustainability has been structurally included on the agenda for consultations with landlords and building owners.	Measure gives insight, but no direct CO ₂ reduction yet.

Measure	Details	Department	Status	Expected results in 2025
3	Reduce standby consumption of water coolers at all KVK locations Research was carried out at the KVK location in Rotterdam, into the standby consumption of electrical appliances. This showed that water coolers consume energy unnecessarily, even when they are not actively used. Based on this insight, it was decided to set the water coolers on standby mode at all KVK locations – 57 water coolers in total. This significantly reduces energy consumption. The water coolers consume 75% less power in this mode than in normal mode.	Facilities, Housing & Procurement (FHI)	Implemented Water coolers at all KVK locations are now set in standby mode as standard.	-11.84%
4	LED lighting KVK location Rotterdam At the KVK location in Rotterdam, the existing lighting will be replaced with energy-efficient LED lighting where possible. This measure follows a process in 2024, in which it was investigated who is responsible for the modification: KVK or the landlord. In this case, it appears that the responsibility is shared. KVK is currently awaiting a quotation.	Facilities, Housing & Procurement (FHI)	In progress The landlord has started a quotation process, and KVK is waiting to receive an offer. Some decorative lighting has already been removed by KVK, as it was previously installed by KVK.	-1.43%
5	LED lighting for stairwells and technical rooms at the Utrecht 300 head office At the Utrecht 300 head office, KVK is replacing the lighting in the stairwells and technical rooms with LED lighting. This measure is in line with the 2024 process, which investigated who is responsible for implementation: KVK or the landlord. In this case, KVK itself initiated a tendering process to be able to enter into discussions with the landlord.	Facilities, Housing & Procurement (FHI)	In progress We are currently replacing the LED lighting in the stairwells and the technical rooms.	-0.03%
6	Solar panels at head office Utrecht 300 Solar panels are being installed at the Utrecht 300 head office by the owner of the building.	Facilitair, Huisvesting & Inkoop (FHI)	In progress The property owner is currently preparing to install the solar panels.	-0.60%
7	Workplace strategy for head office Utrecht 300 and location Utrecht 6-8 For the KVK locations Utrecht 300 and Utrecht 6-8, KVK is developing a workplace strategy to use both buildings effectively and efficiently. This will contribute to lower energy consumption. Final decision-making on the plan will take place in 2025, after which, implementation will start in 2026.	Facilities, Housing & Procurement (FHI)	In progress The workplace strategy has now been approved and will be implemented in 2 phases. The first phase has begun and focuses on reallocation and redesign. In the second phase we will develop a definitive workplace strategy for the head office, which will continue to apply in the future.	None. First visible results are expected from 2026/2027

Measure	Details	Department	Status	Expected results in 2025	
Measures for business travel					
1	Analysis of business travel with private vehicles	KVK analyses why the number of business trips using private vehicles has increased compared to 2023. This enables KVK to take appropriate action.	Human Resource Management (HRM)	Implemented KVK has improved its expense claim system to ensure that business travel is recorded accurately. This makes it possible to carry out a more reliable analysis. This provides better insight into the nature and scale of business travel undertaken using private vehicles.	Measure gives insight, but no direct CO ₂ reduction yet.
2	Shuttel campaign	KVK is launching an internal campaign to determine which public transport trips are made by KVK employees for commuting and which are for business purposes. The aim is to encourage KVK employees to indicate in the Shuttel mobility app whether their trip is for commuting or business purposes. With this insight, KVK can take targeted measures to reduce CO ₂ emissions and make mobility more sustainable. This measure follows a 2024 measure that already asked employees to indicate whether their public transport travel was for commuting or business purposes. So far, about 20% of employees have done so.	Human Resource Management (HRM)	Afgekeurd After careful consideration, it was decided not to implement this measure as the expected results would be limited. We discussed with Shuttel whether there were opportunities to better understand the distinction between business travel and commuting. However, these possibilities turned out to be limited. It was therefore decided that from 2026, the difference between commuting and business travel would be measured by looking at the KVK employee's work location. On this basis, a percentage distribution will be used.	None
3	Reduction in number of lease cars	Around October 2025, KVK will switch to a new lease car supplier for a smaller fleet. Following a user analysis, it was decided to reduce the number of lease cars.	Facilities, Housing & Procurement (FHI)	Implemented The tender for lease cars has been completed, and the new contract began on 1 November 2025. KVK now uses only electric cars (previously these were hybrid cars). The number of cars will be phased out gradually over the coming years as lease contracts expire (the first in April 2026, the last at the end of 2027). The final number of vehicles has not yet been determined.	None. First results visible from 2026.
4	Commercial vehicle sales	KVK will sell its 2 company vehicles because of new laws and regulations (zero-emission zones) and high maintenance costs.	Facilities, Housing & Procurement (FHI)	Implemented KVK no longer owns any company vehicles.	-0.01%

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